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ASEAN G2B INFRASTRUCTURE INVESTMENT FORUM

8 NOVEMBER 2016 | SHANGRI-LA HOTEL, JAKARTA



ENABLING THE PRIVATE SECTOR'S PARTICIPATION WITHIN THE MASTERPLAN FOR ASEAN CONNECTIVITY 2025



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To be used only for discussion purposes among ASEAN members, the Forum Steering Committee and considered participants

HELD IN CONJUNCTION WITH IIW 2016 CONFERENCES



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Indonesia Infrastructure Week 2016

In 2015, IIW - Indonesia Infrastructure Week – brought together under one roof more than 13,500 leading infrastructure stakeholders, including 288 exhibiting companies and 969 conference delegates, to discuss, plan and deliver against the Indonesian national infrastructure agenda.

With over US \$450bn earmarked by the government for infrastructure development over the next 5 years, the Indonesian market offers a rich pool of opportunity for infrastructure players to access major development projects, as the country accelerates its plans for delivering on national infrastructure from roads to rail and ports to airports as well as energy, water and industrial zones.

The five separate exhibitions at IIW focus on airports, communications, infrastructure, heavy construction and commercial & residential building, each with its own individual conference stream focusing on major topics relevant to the sector. These two-day senior level business conferences will gather key industry professionals, government policy makers, investors, lawyers, consultants, and key stakeholders to discuss the very latest opportunities and challenges for their industry

The ASEAN G2B Infrastructure Investment Forum

Across the ASEAN community, member economies all face similar challenges for the development of their infrastructure networks. An annual G2B dialogue is now essential to provide a platform for wider ASEAN cooperation towards meeting the infrastructure challenge and achieving the goal of ASEAN connectivity by 2025.

Hosted by the Indonesian Chamber of Commerce, KADIN, the ASEAN G2B Infrastructure Investment Forum has been specifically designed to address critical challenges for ASEAN within the four key stages of infrastructure project development: **PLAN, FINANCE, BUILD, & OPERATE.**

Senior representatives from the national investment boards and chambers of commerce of each participating ASEAN member country will jointly debate key infrastructure strategies before an audience of hosted global investors as well as service and technology providers.

There will be a panel discussions, complementing country presentations, where regional industry leaders and global experts will debate and discuss the biggest challenges facing ASEAN in the delivery of infrastructure objectives, in support of the Master Plan for ASEAN Connectivity 2025.

ASEAN Connectivity is working to improve the lives of ASEAN citizens by giving people more opportunities and boosting prosperity through enhanced economic and social development. To realize a truly integrated ASEAN Economic Community, connectivity in terms of infrastructure, institutions and people interactions need to be strengthened.

Programme at a glance: Tuesday 8th November 2016

- 08:30 Registration
- 09:00 Opening Remarks: **Robert Carey, Partner, McKinsey & Company**
- 09:10 Welcome: **Erwin Aksa, Vice Chairman for Infrastructure and Construction, KADIN**
- 09:20 Opening Keynote 1: **HE. Le Luong Minh, Secretary General, ASEAN**
- 09:35 Opening Keynote 2: **HE. Jusuf Kalla, Vice President, Republic of Indonesia**
- 09:50 **Introduction to the ASEAN Community and Master Plan on ASEAN Connectivity**
Lim Chze Cheen, Head of the ASEAN Connectivity Division, ASEAN Secretariat
- 10:05 **Stakeholder Forum: PLAN**
Delivering on ASEAN's master plan for infrastructure development
- 10:55 Morning Coffee Break
- 11:25 **Country Focus: Enabling rapid infrastructure development**
Vietnam, Philippines, Indonesia:
- 12:10 **Stakeholder Forum: FINANCE**
Bridging the Infrastructure Gap in ASEAN
- 13:00 Luncheon
- 14:00 **Country Focus: Driving operational excellence & infrastructure productivity**
Thailand, Brunei, Malaysia, Singapore
- 14:45 **Stakeholder Forum: BUILD**
Leveraging technology in construction to deliver projects on time, every time
- 15:35 Afternoon Coffee Break
- 16:00 **Country Focus: Accessing the frontier markets:**
Myanmar, Laos, Cambodia
- 16:45 **Stakeholder Forum: OPERATE**
Applying lessons learned from the world's best infrastructure operators
- 17:35 Conclusion and Summary by McKinsey & Company
- 19:00 **ASEAN G2B Infrastructure Investment Dinner**

Critical issues to be addressed and debated at the ASEAN G2B Infrastructure Investment Forum

The ASEAN G2B Infrastructure Investment Forum supports the infrastructure agenda of the ASEAN community and specifically the Master Plan for ASEAN Connectivity 2025. The Forum is intended to foster key strategic relationships between infrastructure stakeholders from both government and business.

Focussing on four key infrastructure themes: **Plan; Finance; Build; Operate**; the Forum will bring together infrastructure planning authorities, private and multilateral finance organisations, building, engineering and construction firms, with operators and end users in a unique meeting of key government and business stakeholders.

Collectively, they will debate the issues and offer solutions to the challenges that lie ahead with the aim of accelerating the ASEAN infrastructure agenda.

Themes to be discussed include:

- How can the Master Plan on ASEAN Connectivity (MPAC) 2025 be delivered?
- Identifying infrastructure priorities from the mass of proposed projects
- Greater oversight and management of infrastructure projects to deliver better outcomes
- The requirement for increased connectivity in the delivery of regional economic growth
- Increasing FDI inflow to ASEAN infrastructure projects
- The need to bridge the project finance gap
- Connecting bankable projects with willing investors
- Technology as a driver of better project management performance
- Adapting the construction industry to accommodate technological change
- Mitigating the risks in project management
- Creating a common asset management framework
- Improving decision making in operations and maintenance (O&M)

Central to the program and in addition to the industry panel sessions debating key infrastructure topics, there will be three 'country group focus' sessions, where representatives from each of the 10 ASEAN nations will have the opportunity to present an overview of the infrastructure climate in each nation, as well as the latest investment opportunities in that country's current infrastructure projects.

Conference Programme

Tuesday 8th November 2016

08:30 - 09:00 Registration

09:00 - 09:10 Opening Remarks:
Robert Carey, Partner, McKinsey & Company

09:10 - 09:20 Welcome:
Erwin Aksa, Vice Chairman for Infrastructure and Construction, KADIN

09:20 - 09:35 Opening Keynote 1:
HE. Le Luong Minh, Secretary General, ASEAN*

09:35 - 09:50 Opening Keynote 2:
HE. Jusuf Kalla, Vice President, Republic of Indonesia*

9:50 - 10:55 **Stakeholder Forum: PLAN**

Delivering on ASEAN's master plan for infrastructure development

- *The crucial role of ASEAN in strengthening intra-regional connectivity and cohesiveness*
- *The Master Plan on ASEAN Connectivity (MPAC): bringing about a closer and more integrated Southeast Asian Region*
- *Planning infrastructure priorities for a region of 640m people*
- *The need for reform of Infrastructure planning and oversight*
- *Transforming the ASEAN region into a more competitive and dynamic economic powerhouse*

Moderator:

James Harris Chairman, International Project Finance Association, Asia Pacific

Presentation:

Introduction to the Master Plan on ASEAN Connectivity 2025

Lim Chze Cheen, Head of ASEAN Connectivity Division, ASEAN Secretariat

Panelists:

- **Lim Chze Cheen**, Head of ASEAN Connectivity Division, ASEAN Secretariat
- **H.E. Bambang P.S. Brodjonegoro**, Minister of National Development Planning, BAPPENAS (Republic of Indonesia)*
- **Dr. D. J. Pandian**, Vice President and Chief Investment Officer, Asian Infrastructure Investment Bank (AIIB)
- **Pedro Bastos**, CEO Hong Kong and Regional Head of Asia Pacific, HSBC*
- **Matthew Layton**, Global Managing Partner, Clifford Chance*
- ASEAN Global Leader

10:55 - 11:25 Morning Coffee Break

11:25 - 12:10 **Country Focus: Enabling rapid infrastructure development**
(Each country will make a short presentation on current infrastructure priorities, including a case study of a successful project)
Indonesia, Philippines and Vietnam

Moderator: McKinsey & Company

12:10 - 13:00 **Stakeholder Forum: FINANCE**
Bridging the Infrastructure Gap in ASEAN

- *Taking the decision to increase public infrastructure investment whilst borrowing costs remain historically low*
- *Examining the finance options available to governments for public sector infrastructure investment*
- *Ensuring regulatory certainty and acceptable levels of risk against return to encourage private sector investment*
- *Creating a market that connects institutional investors seeking stable, long-term returns with projects seeking finance*
- *Delivering well prepared bankable projects to institutional investors*

Moderator: Financial Media Partner (tbc)

Panelists:

- **H.E. Sri Mulyani Indrawati**, Minister of Finance (Republic of Indonesia)*
- **Stephen P. Groff**, Vice-President - East Asia, Southeast Asia, and the Pacific, Asian Development Bank*
- **Emma Sri Martini**, President Director, Sarana Multi Infrastruktur (PT SMI)
- **Ali Ahmed Al-Kuwari**, Group Chief Executive Officer, Qatar National Bank*
- **Jordan Schwartz**, Director, Infrastructure & Urban Hub, World Bank Group*
- **H.E. Dr Ahmad Mohamed Ali**, President, IDB Group*

13:00 - 14:00 Luncheon

14:00 - 14:45 **Country Focus: Driving operational excellence & infrastructure productivity**
(Each country will make a short presentation on current infrastructure priorities, including a case study of a successful project)
Brunei, Malaysia, Singapore and Thailand

Moderator: McKinsey & Company

14:45 - 15:35 **Stakeholder Forum: BUILD**
Leveraging technology in construction to deliver projects on time, every time

- *Working towards completing projects on time, to budget and to specification*
- *Achieving better construction industry performance to ensure faster construction with fewer project errors*
- *Thinking through project risks and how to mitigate them*
- *Making the construction sector more adaptable to innovation to promote change in the construction and management of infrastructure assets*
- *Improving project management using technological innovation to increase the chances of success in large capital projects*

Moderator: *Financial Media Partner (tbc)*

Panelists:

- **H.E. Mochamad Basoeki Hadimoeljono**, Minister of Public Works & Public Housing (Republic of Indonesia)*
- **Bintang Perbowo**, President Director, Wijaya Karya Persero*
- **Berte Simons**, Head of the Asia Pacific Business Unit, Royal Haskoning*
- **Deryck Ethelston**, Managing Director, Ports, Infrastructure and Resources, BMT Asia Pacific*
- **Mike Sicilia**, Senior Vice President & General Manager, Oracle Construction & Engineering*
- **Prakash Mallya**, Managing Director of Intel Technology Group Southeast Asia, Intel*

15:35 - 16:00 Afternoon Coffee Break

16:00 - 16:45 **Country Focus: Accessing the frontier markets:**
(Each country will make a short presentation on current infrastructure priorities, including a case study of a successful project)
Cambodia, Laos and Myanmar

Moderator: McKinsey & Company

16:45 - 17:35 **Stakeholder Forum: OPERATE**
Applying lessons learned from the world's best infrastructure operators

- *Asset Management Planning – embedding Operations & Maintenance (O&M) into national infrastructure plans and adopting a common asset management framework*
- *Improving decision-making through benchmarking, data collection, and acquiring IT systems and tools for improving O&M decision-making*
- *Ensuring regular and targeted training for employees to develop talent in infrastructure assets*

Moderator: Financial Media Partner

Panelists:

- **Elvyn G. Masassya**, President Director, Pelindo II (Persero)
- **John Walker**, Executive Chairman: Infrastructure, Utilities and Renewables, Asia, Macquarie Group*
- **Pierre Jaffre**, Head of Airbus Group Asia-Pacific*
- **Ralph Haupter**, President, Microsoft Asia and Corporate Vice-President, Microsoft Corporation*
- **Randy Walker**, Chairman and CEO, IBM Asia Pacific*
- **Eduardo M. Cojuangco**, Chairman & CEO, San Miguel Infrastructure, Philippines*

17:35 - 17:45 Summary by McKinsey & Company

19:00 - 21:00 **ASEAN G2B Infrastructure Investment Reception**